

Data Center Industry Update

Q3 2024





Dinan is a premier global investment bank, with proficiency in mergers & acquisitions, capital markets, financial restructuring, and financial & valuation advisory.

We are the trusted advisor to hundreds of middle-market partners.



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Please reach out to us to schedule a call to discuss this quarter's market update or to explore how we can serve your business needs.

Request a meeting

Dinan was founded with the singular purpose of providing the highest standards of professionalism, sophistication, and execution expertise in Merger & Acquisition transactions to middle-market companies comparable to that afforded to the Fortune 500 at full-service Wall Street investment banks. Creating \$65B+ in value through 900+ transactions closed since 1988, we would like to say thank you for your trust along the way.

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Sector Coverage



- Industrials
- Healthcare Services
- Software & Technology
- Transportation & Logistics

Featured Transactions

- Consumer, Food & Retail
- Business Services
- Building Products & Services
- Aerospace & Defense



Our clients benefit from our local presence and global reach.



Fully Integrated Mergers & Acquisitions Specialist

30+

Senior officers dedicated to financial advisory services globally

900+

Successful transactions⁽¹⁾

\$65bn+

Total Transaction Value⁽¹⁾

300+

M&A Professionals Globally⁽²⁾

GDP: Computer and Electronic Product Manufacturing

GDP for Computer and Electronic Product Manufacturing has shown an impressive upward trend from 2012 to 2023, reflecting robust growth and a positive outlook for the industry.



Average Price: Electricity per Kilowatt-Hour in U.S. City

The average price of electricity per kilowatt-hour in U.S. cities has steadily increased from 2012 to 2024, highlighting a strong and growing energy market.



PPI: Semiconductor and Other Electronic Component Manufacturing

PPI for Semiconductor and Electronic Component Manufacturing started to trend downward, outlining favorable consumer conditions.



PPI: Industrial Machinery Manufacturing

PPI for Industrial Machinery Manufacturing has shown a remarkable upward trend since 2020, underscoring strong demand and growth in a bourgeoning industry.



Data Center Industry Dynamics

Forecasted U.S. Data Center Electricity Consumption¹

According to estimates by the Electric Power Research Institute, data centers could account for up to 9% of the United States' annual electricity consumption by 2030.



Data Centers Electricity Consumption

Average Data Center Rack Density³

Al advancements are reshaping data centers, driving a 7.8% annual increase in rack density to meet rising computational needs.



U.S Colocation Data Center Market Growth Since 2020²

The U.S Colocation market has grown substantially over the last 4 years, largely driven by the increased demand for capacity to fulfill AI advancements.



Primary Market Data Center Construction Pipeline (Megawatts)⁴

Primary markets including Northern Virginia, Phoenix, and Atlanta are experiencing significant capacity expansions, highlighting robust development to meet demand in these key regions.



1) DOE

(2) JLL

Data Center Industry Overview

Industry EV/EBITDA Multiples Hyperscale Operators Data Center REITs - Hardware Digital Infrastructure -NASDAQ 35.0x 28.0x 30.0x 25.0x 24.0x 21.0x 20.0x 18.9x 16.4x 15.0x 10.0x 5.0x 2019 2020 2021 2022 2023 2024

Market Dynamics & Outlook

- Accelerating demand for data center capacity with limited power availability is leading to more alternative energy sources to keep up with the AI boom.
- Sustainability pressures from regulatory bodies and customers are pushing data centers to adopt greener practices, leading to increased adoption of energy-efficient cooling systems and carbon-neutral power sources.
- Modular and scalable data center designs are being embraced to adapt to unpredictable power constraints and shifting demand, allowing operators to expand capacity more quickly while optimizing energy use.
- Microsoft has signed a 20-year agreement to purchase power from the previously shut-down Three Mile Island nuclear plant. This move underscores the growing need for stable, long-term power solutions as the U.S. energy infrastructure faces challenges in supporting the rapid expansion of AI and data-driven workloads.

Key Takeaways

Data Center REITS and Digital Infrastructure EBITDA multiples grew in Q3 2024. The Hardware segment continues to see rapid growth (+20% YTD, following +116% growth in FY 2023).

+41%

+16%

Hardware Multiple Growth (YoY) Nasdaq Multiple Growth (YoY)

Dinan's Relevant Transactions



Data Center Sector Yearly Performance

Industry Index Value Performance



Key Takeaways

Digital Infrastructure and Data Center REITs market segments saw continued substantial equity returns through Q3 2024.

Hyperscaler Operators and Hardware experienced a flat Q3, posting 0.5% and -0.4% equity returns in Q3 2024.

+19%

+19%

Digital Infrastructure Equity Return (Q3 '24) Data Center REITs Equity Return (Q3 '24)

Market Performance by Sector

Digital	Infrastructure ——	Data C	enter REITs ———	Hyperscale	e Operators	Hard	ware
Cogen	LUMEN		ALTY IRON MOUNTAIN* X IIII N E X T D C BADD	omozon	Microsoft ORACLE Tencent	AMD BROADCOM	
% E	quity Return	% Ec	uity Return	% Equity	y Return	% Equity	/ Return
Q3 2024	19.9%	Q3 2024	19.4%	Q3 2024	0.5%	Q3 2024	-0.4%
YoY	33.7%	YoY	35.5%	YoY	44.7%	YoY	104.0%
			1 C 00/	FY 2023	50.5%	FY 2023	87.9%
FY 2023	4.2%	FY 2023	16.8%	FT 2025	JU.J/0	FT 2025	07.370

Source: Capital IQ as of 9/30/2024

DCA Data Center Index Performance

Stock Price Performance - Dinan Data Center Index vs. Nasdag



EBITDA Multiple Trends – Dinan Data Center Index vs. Nasdaq



Key Market Trends

Dinan Data Center Index increased 1% in Q3 2024, following a 58% increase in FY 2023.

NASDAQ increased 3% in Q3 2024, following a 42% increase in FY 2023.

+37%

+59%

NASDAQ Equity Return (YoY) Data Center Index Equity Return (YoY)

Impact on Multiples

Dinan Data Center Index EBITDA multiple decreased 5% in Q3 2024, following a 37% increase in FY 2023.

NASDAQ EBITDA multiple decreased 3% in Q3 2024, following a 40% increase in FY 2023.

+12%

+17%

NASDAQ Multiple (YoY) Data Center Index Multiple (YoY)

Source: Capital IQ as of 9/30/2024

DCA Data Center Index represents the group of public companies in the appendix



6.0% 120 5.0% 100 4.0% 80 Rate % **60** MCS 3.0% 2.0% 40 1.0% 20 0.0% 0 Jan-19 Sep-19 May-20 Jan-21 Sep-21 May-22 Jan-23 Sep-23 May-24 U.S. Treasury - 10 Year Consumer Sentiment

10-Year Treasury Remains Flat as Consumer

Sentiment Trends Flat in Q3 '24

U.S. Equity Sectors Performance

	% Return (Q2 '24)	% Return (Q3 '24)	TEV/LTM Total Rev	TEV/LTM EBITDA
Energy	-3.2%	-3.9%	1.5x	7.0x
Communication Services	9.1%	0.6%	4.4x	13.5x
Health Care	-1.4%	5.0%	2.0x	17.6x
Materials	-4.9%	9.9%	2.9x	14.4x
Consumer Discretionary	0.4%	7.9%	3.0x	19.1x
Industrials	-3.3%	10.6%	3.0x	17.5x
Info Tech	13.6%	0.9%	9.4x	28.3x
Consumer Staples	0.7%	8.2%	1.8x	16.1x
Real Estate	-2.8%	15.4%	9.8x	22.2x
Utilities	3.8%	18.0%	5.0x	13.6x

Major Indices Performance

	% Return (Q2 '24)	% Return (Q3 '24)	TEV/LTM Total Rev	TEV/LTM EBITDA
S&P 500	3.9%	5.1%	3.5x	17.5x
NASDAQ	8.3%	2.2%	4.7x	20.6x
Dow Jones	-1.7%	8.2%	3.1x	15.9x
Russell 2000	-3.6%	8.6%	1.7x	14.0x

Interest Rates

	Q4 2022	Q4 2023	Q2 2024	Q3 2024
Treasury – 2 Year	4.4%	4.2%	4.7%	3.6%
Treasury – 5 Year	4.0%	3.8%	4.3%	3.5%
Treasury – 10 Year	3.9%	3.9%	4.4%	3.8%
Treasury – 30 Year	4.0%	4.0%	4.5%	4.1%
Prime Rate	7.5%	8.5%	8.5%	8.0%

Sources: Capital IQ as of 9/30/2024, FRED (1) Rebased to 100 as of 1/1/2019

The Data Center industry continues to experience rapid growth driven by the increasing use of artificial intelligence across the marketplace, prompting a significant focus on building the necessary infrastructure to support the current energy grid as this expansion progresses

Closed Date	Target	Acquirer	Target Sector	Transaction Value (\$M)
9/30/2024	SALUTE >	N M C New Mountain Capital LLC	Internet Services and Infrastructure	NM
9/9/2024		DUBIN CLARK	Internet Services and Infrastructure	NM
9/4/2024		Blackstone	Internet Services and Infrastructure	\$16,138
9/4/2024		PG	Data Processing and Outsourced Services	\$1,900
8/6/2024	40-megawatt Hanam Data Centre		Internet Services and Infrastructure	\$533
7/10/2024	15-megawatts of Data Center Campus in Slough		Internet Services and Infrastructure	\$200
7/2/2024	Veverbridge	THOMABRAVO	Application Software	\$1,640
6/25/2024	n noname	Akamai	Systems Software	\$450
6/19/2024		PG	Internet Services and Infrastructure	\$1,095
6/18/2024	STTelemedia Global Data Centres	KKR	Internet Services and Infrastructure	\$1,294
6/6/2024		CoreWeave	Internet Services and Infrastructure	\$1,899
Announced 5/29/2024	SKYARCH	IBM	Internet Services & Infrastructure	NM
Announced 5/23/2024	Communications Technology Assets of	HCLTech	IT Consulting & Other Services	NM

Key Takeaways

Overall M&A activity in the Data Center market remained strong in Q3 2024, with new partnerships and capital investments continuing to grow at unprecedented levels.

Microsoft, BlackRock, Global Infrastructure Partners, and MGX launched a new AI partnership to invest in data centers and supporting power infrastructure.⁽¹⁾

 Microsoft signs deal with Constellation Energy to restart TMI Unit 1 to provide 835 MW of nuclear power for Microsoft to purchase over the next 20 years worth \$16 billion over the life of the agreement.⁽²⁾

M&A Transaction Volumes





Specialized Mission-Critical Electrical Contractor

- Switch Electric is a leading provider of electrical contracting services, specializing in mission-critical data center construction and maintenance
- Loenbro is a trusted provider of industrial services, delivering superior single-source solutions for a diversified set of industrial end markets nationwide

Key Positioning and Strategic Rationale

- Strategic add-on acquisition to scale up to meet the national demand for mission-critical services
- Further expand its geographic footprint to service the broader industrial and data center construction markets
- Expands the platform's service offerings to cater to the growing data center market

Phoenix, AZ
has been acquired by
LEGENCE
a portfolio company of
Blackstone New York, NY
Sellside Advisor

Specialized Commercial Mechanical HVAC Contracting Services

- Bel-Aire Mechanical specializes in designing, building and servicing high-performing facilities by providing end-toend construction, service, repair and maintenance, and fabrication solutions
- Legence, f.k.a. Therma Holdings, is a leading mechanical, electrical, plumbing, controls, and energy services company focused on designing, engineering, building, and servicing complex systems in high-performance buildings

Key Positioning and Strategic Rationale

- Both Bel-Aire and Legence operate in the Data Center construction market, enabling synergistic growth and supporting profitable expansion
- Add-on acquisition for a growing platform
- Expands services focused on designing, building, and servicing systems



Leading Regional HVAC/R Manufacturers' Representative

- ThermAir Systems specializes in providing HVAC/R (Heating, Ventilation, Air Conditioning, and Refrigeration) solutions to clients
- Air Control Concepts, f.k.a. Hobbs & Associates, is a leading commercial HVAC representative firm focused on servicing the healthcare, commercial, and industrial industries

Key Positioning and Strategic Rationale

- Strategic add-on acquisition, extending the platform's reach in the rapidly developing Data Center market
- Enhanced recognition as the preferred representative for manufacturers within the HVAC/R services sector
- Expands the platform's product offerings with new, top-tier manufacturers

Note: Tombstones included herein represent transactions closed from 2020 forward.

Representative M&A advisory experience



"Many entrepreneurs only get the opportunity to sell their business once, so it's important to get it right." – Mike Dinan

MICHAEL A. DINAN

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Michael A. Dinan has been an advisor in merger & acquisition and private equity transactions for over three decades as founder and CEO of Dinan & Company, LLC. Additionally, he is a Managing Partner of the Dinan Co-Investment Funds – a series of committed capital private equity co-investment funds.

Prior to founding Dinan & Company in 1988, Mr. Dinan was employed by Young, Smith & Peacock, Inc., a NYSE member investment banking and brokerage firm in its Investment Banking Division, where he was involved in mergers and acquisitions, private placements, valuation analyses and other securities-related transactions. Previously, he worked for Angermann-Group, a German investment banking firm, specializing in cross-border mergers and acquisitions. Prior to that, he served as a Legislative Analyst for the Arizona State Senate Appropriations Committee.

Mr. Dinan received a B.S. degree, *magna cum laude*, from Arizona State University where he majored in both Economics and International Business. He currently holds the FINRA Series 7, 24, 79, 99 and 63 securities licenses.

WILLIAM R. DOWNING

Managing Director

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Since joining Dinan Capital Advisors in 2005 Mr. Downing, a native Arizonian, has advised on a wide variety of middle market merger, acquisition and capital raising transactions. He is responsible for leading all aspects of client engagements for the firm.

Prior to joining Dinan & Company, Mr. Downing was employed as an Equity Research Analyst for StockVal, a subsidiary of Reuters (now Thomson Reuters Corporation), providing equity research, analytics and valuation products to institutional investors. Previously, Mr. Downing worked with a private investment group where he was responsible for originating, analyzing and trading investment grade commercial real estate whole loans through the secondary market. Mr. Downing began his career with American Express Financial Advisors.

Mr. Downing holds a B.S. in Business Administration with dual concentrations in Finance and Entrepreneurship from the University of the Pacific in California. He currently holds the FINRA Series 24, 79, 7 and 63 securities licenses.

Index Segmentation

Q3 2024



Data Center Public Comps – Hyperscale Operators

(\$ in millions,	except per share data)					Financials				
		TTM	Revenue	TTM	TTM	TTM	2024	Gross	TTM	Debt /
Ticker	Company Name	as of:	Growth	Revenue	Gross Profit	EBITDA	EBITDA	Profit	EBITDA	EBITDA
BABA	Alibaba Group Holding Limited	06/30/2024	5.9%	\$130,763.9	\$49,562.5	\$24,301.0	\$27,804.0	37.9%	18.6%	1.3x
GOOGL	Alphabet Inc.	06/30/2024	13.4%	\$328,284.0	\$189,221.0	\$115,478.0	\$146,957.6	57.6%	35.2%	0.2x
AMZN	Amazon.com, Inc.	06/30/2024	12.3%	\$604,334.0	\$290,341.0	\$104,049.0	\$136,329.1	48.0%	17.2%	1.3x
META	Meta Platforms, Inc.	06/30/2024	24.3%	\$149,784.0	\$122,060.0	\$74,774.0	\$95,416.7	81.5%	49.9%	0.5x
MSFT	Microsoft Corporation	06/30/2024	15.7%	\$245,122.0	\$171,008.0	\$129,433.0	\$147,338.4	69.8%	52.8%	0.7x
ORCL	Oracle Corporation	08/31/2024	5.6%	\$53,815.0	\$38,376.0	\$21,803.0	\$30,041.3	71.3%	40.5%	3.7x
700	Tencent Holdings Limited	06/30/2024	7.9%	\$85,777.8	\$44,565.8	\$29,320.9	\$38,349.9	51.4%	33.8%	1.7x

Median	57.6%	35.2%	1.3x
Mean	59.6%	35.4%	1.3x
Low	37.9%	17.2%	0.2x
High	81.5%	52.8%	3.7x

(\$ in millions, ex	ccept per share data)				% of 52	Market	Enterprise	l	Enterprise Value:		
		Stock	52 - W	'eek	Week	Сар	Value	TTM	TTM	TTM	TTM
Ticker	Company Name	Price	High	Low	High	(\$ mm)	(\$ mm)	Revenue	Gross Profit	EBITDA	P/E
BABA	Alibaba Group Holding Limited	\$106.1	\$112.2	\$66.6	94.6%	\$247,371.0	\$234,508.9	1.8x	4.7x	9.7x	27.9
GOOGL	Alphabet Inc.	\$165.9	\$191.8	\$120.2	86.5%	\$2,049,097.4	\$1,977,091.4	6.0x	10.4x	17.1x	23.8
AMZN	Amazon.com, Inc.	\$186.3	\$201.2	\$118.4	92.6%	\$1,955,639.0	\$2,024,389.0	3.3x	7.0x	19.5x	44.5
META	Meta Platforms, Inc.	\$572.4	\$577.4	\$279.4	99.1%	\$1,448,168.3	\$1,428,079.3	9.5x	11.7x	19.1x	29.3
MSFT	Microsoft Corporation	\$430.3	\$468.4	\$311.2	91.9%	\$3,198,436.4	\$3,220,757.4	13.1x	18.8x	24.9x	36.5
ORCL	Oracle Corporation	\$170.4	\$174.0	\$99.3	97.9%	\$472,189.2	\$546,246.2	10.2x	14.2x	NM	43.9
700	Tencent Holdings Limited	\$57.2	\$58.9	\$33.5	97.2%	\$525,972.6	\$534,621.0	6.2x	12.0x	18.2x	26.0

Median	6.2x	11.7x	18.7x	29.3x
Mean	7.2x	11.3x	18.1x	33.1x
Low	1.8x	4.7x	9.7x	23.8x
High	13.1x	18.8x	24.9x	44.5x

(\$ in millions, exc	cept per share data)				Finan	icials		Mar	gins	
		ТТМ	Revenue	TTM	TTM	TTM	2024	Gross	TTM	Debt /
Ticker	Company Name	as of:	Growth	Revenue	Gross Profit	EBITDA	EBITDA	Profit	EBITDA	EBITDA
AMD	Advanced Micro Devices, Inc.	06/29/2024	6.4%	\$23,276.0	\$11,968.0	\$4,046.0	\$5,743.8	51.4%	17.4%	0.5x
ANET	Arista Networks, Inc.	06/30/2024	19.9%	\$6,311.7	\$4,040.2	\$2,656.4	\$3,133.7	64.0%	42.1%	0.0x
AVGO	Broadcom Inc.	08/04/2024	32.0%	\$46,815.0	\$34,977.0	\$22,958.0	\$31,602.9	74.7%	49.0%	3.0x
CSCO	Cisco Systems, Inc.	07/27/2024	-5.6%	\$53,803.0	\$34,828.0	\$15,282.0	\$20,480.5	64.7%	28.4%	2.0x
HPE	Hewlett Packard Enterprise Company	07/31/2024	-2.1%	\$28,382.0	\$9,831.0	\$4,909.0	\$5,524.3	33.9%	16.9%	2.3x
IBM	International Business Machines Corporation	06/30/2024	3.0%	\$61,645.0	\$34,981.0	\$14,625.0	\$15,397.2	56.1%	23.5%	3.8x
JNPR	Juniper Networks, Inc.	06/30/2024	-10.0%	\$5,101.1	\$2,987.0	\$547.6	\$851.5	58.6%	10.7%	3.0x
NTAP	NetApp, Inc.	07/26/2024	2.8%	\$6,377.0	\$4,535.0	\$1,582.0	\$2,052.6	71.1%	24.8%	1.6x
NVDA	NVIDIA Corporation	07/28/2024	194.7%	\$96,307.0	\$73,170.0	\$61,184.0	\$81,087.0	76.0%	63.5%	0.2x
2330	Taiwan Semiconductor Manufacturing Company	06/30/2024	9.4%	\$75,060.5	\$40,049.3	\$50,422.9	\$59,661.9	53.4%	67.2%	0.6x

Median	61.3%	26.6%	1.8x
Mean	60.4%	34.4%	1.7x
Low	33.9%	10.7%	0.0x
High	76.0%	67.2%	3.8x

(\$ in millions, exe	cept per share data)				% of 52	Market	Enterprise	Enterprise Value:			
		Stock	52 - W	/eek	Week	Сар	Value	TTM	ттм	ттм	TTM
Ticker	Company Name	Price	High	Low	High	(\$ mm)	(\$ mm)	Revenue	Gross Profit	EBITDA	P/E
AMD	Advanced Micro Devices, Inc.	\$164.1	\$227.3	\$93.1	72.2%	\$265,560.5	\$262,465.5	11.3x	21.9x	NM	196.6
ANET	Arista Networks, Inc.	\$383.8	\$395.8	\$168.3	97.0%	\$120,578.2	\$114,365.8	18.1x	NM	NM	49.8
AVGO	Broadcom Inc.	\$172.5	\$185.2	\$80.9	93.2%	\$805,674.4	\$865,681.4	18.5x	24.8x	NM	146.0
CSCO	Cisco Systems, Inc.	\$53.2	\$54.6	\$44.5	97.5%	\$212,386.9	\$226,025.9	4.2x	6.5x	14.8x	21.0
HPE	Hewlett Packard Enterprise Company	\$20.5	\$22.8	\$14.5	89.7%	\$26,570.8	\$35,404.8	1.2x	3.6x	7.2x	14.5
IBM	International Business Machines Corporation	\$221.1	\$224.2	\$135.9	98.6%	\$203,647.4	\$249,872.4	4.1x	7.1x	17.1x	24.4
JNPR	Juniper Networks, Inc.	\$39.0	\$39.8	\$24.9	98.0%	\$12,830.8	\$13,520.1	2.7x	4.5x	24.7x	55.3
NTAP	NetApp, Inc.	\$123.5	\$135.0	\$70.8	91.5%	\$25,292.7	\$24,916.7	3.9x	5.5x	15.8x	24.1
NVDA	NVIDIA Corporation	\$121.4	\$140.8	\$39.2	86.3%	\$2,978,923.2	\$2,954,138.2	NM	NM	NM	56.9
2330	Taiwan Semiconductor Manufacturing Company	\$30.1	\$34.0	\$16.3	88.6%	\$781,386.8	\$750,165.3	10.0x	18.7x	14.9x	26.9

High	18.5x	24.8x	24.7x	196.6x
Low	1.2x	3.6x	7.2x	14.5x
Mean	8.2x	11.6x	15.7x	61.5x
Median	4.2x	6.8x	15.3x	38.3x

Data Center Public Comps – Data Center REITs

(\$ in millions,	(\$ in millions, except per share data)				Finar	icials		Mar		
Ticker	Company Name	TTM as of:	Revenue Growth	TTM Revenue	TTM Gross Profit	TTM EBITDA	2024 EBITDA	Gross Profit	TTM EBITDA	Debt / EBITDA
пскег	Company Name	as of:	Growin	Revenue	Gross Pront	EDITUA	EBITDA	Profit	EBITDA	EDITDA
DLR	Digital Realty Trust, Inc.	06/30/2024	4.8%	\$5,460.0	\$2,821.4	\$2,335.4	\$2,878.1	52.7%	43.6%	6.9x
EQIX	Equinix, Inc.	06/30/2024	8.0%	\$0.0	\$3,689.8	\$3,025.9	\$4,101.6	46.0%	37.7%	5.4x
GDS	GDS Holdings Limited	06/30/2024	9.1%	\$1,448.9	\$287.8	\$581.2	\$725.4	19.9%	40.1%	10.5x
IRM	Iron Mountain Incorporated	06/30/2024	11.1%	\$3,534.4	\$3,296.5	\$1,946.3	\$2,199.6	56.6%	33.4%	6.0x
SBAC	SBA Communications Corporation	06/30/2024	-1.5%	\$2,528.3	\$2,077.9	\$1,795.7	\$1,892.3	77.7%	67.1%	6.6x

Median	52.7%	40.1%	6.6x
Mean	50.6%	44.4%	7.1x
Low	19.9%	33.4%	5.4x
High	77.7%	67.1%	10.5x

(\$ in millions,	except per share data)				% of 52	Market	Enterprise _	Enterprise Value:			
		Stock	52 - W	/eek	Week	Сар	Value	TTM	TTM	TTM	ттм
Ticker	Company Name	Price	High	Low	High	(\$ mm)	(\$ mm)	Revenue	Gross Profit	EBITDA	P/E
DLR	Digital Realty Trust, Inc.	\$161.8	\$165.2	\$113.9	98.0%	\$52,984.9	\$71,044.6	13.0x	NM	NM	47.1
EQIX	Equinix, Inc.	\$887.6	\$914.9	\$677.8	97.0%	\$84,276.0	\$100,283.0	NM	NM	NM	81.3
GDS	GDS Holdings Limited	\$20.4	\$22.8	\$5.0	89.6%	\$3,965.7	\$10,128.6	7.0x	NM	17.4x	NM
IRM	Iron Mountain Incorporated	\$118.8	\$120.5	\$56.5	98.6%	\$34,857.1	\$50,593.6	14.3x	15.3x	NM	152.4
SBAC	SBA Communications Corporation	\$240.7	\$258.8	\$183.6	93.0%	\$25,868.6	\$39,986.9	15.8x	19.2x	22.3x	50.7

Median	13.7x	17.3x	19.8x	66.0x
Mean	12.5x	17.3x	19.8x	82.9x
Low	7.0x	15.3x	17.4x	47.1x
High	15.8x	19.2x	22.3x	152.4x

Data Center Public Comps – Digital Infrastructure

(\$ in millions, excep	ot per share data)			Financials				Margins		
		ттм	Revenue	ттм	TTM	ттм	2024	Gross	TTM	Debt /
Ticker	Company Name	as of:	Growth	Revenue	Gross Profit	EBITDA	EBITDA	Profit	EBITDA	EBITDA
NasdaqGS:AKAM	Akamai Technologies, Inc.	06/30/2024	7.3%	\$3,927.1	\$2,354.1	\$1,122.2	\$1,688.3	59.9%	28.6%	3.2x
NYSE:AMT	American Tower Corporation	06/30/2024	3.9%	\$11,214.9	\$8,102.3	\$7,082.3	\$7,169.3	71.5%	62.5%	5.4x
NYSE:NET	Cloudflare, Inc.	06/30/2024	31.1%	\$1,477.7	\$1,142.3	-\$48.1	\$324.8	77.3%	-3.3%	NM
NasdaqGS:CCOI	Cogent Communications Holdings, Inc.	06/30/2024	48.7%	\$999.4	\$401.3	\$109.3	\$351.0	40.2%	10.9%	10.5x
NYSE:CCI	Crown Castle Inc.	06/30/2024	-7.6%	\$6,348.0	\$4,746.0	\$3,960.0	\$4,171.0	71.8%	59.9%	6.0x
NYSE:DBRG	DigitalBridge Group, Inc.	06/30/2024	294.6%	\$290.8	\$1,064.1	\$149.6	\$147.8	100.0%	14.1%	2.1x
NYSE:LUMN	Lumen Technologies, Inc.	06/30/2024	-12.0%	\$13,716.0	\$6,824.0	\$3,490.0	\$3,890.2	49.8%	25.4%	4.8x
NasdaqGS:RXT	Rackspace Technology, Inc.	06/30/2024	-8.2%	\$2,827.8	\$588.9	\$227.6	\$244.8	20.8%	8.0%	10.8x

Median	65.7%	19.8%	5.4x
Mean	61.4%	25.8%	6.1x
Low	20.8%	-3.3%	2.1x
High	100.0%	62.5%	10.8x

(\$ in millions, excep	ot per share data)				% of 52	Market	Enterprise		Enterprise Value		
		Stock	52 - W	/eek	Week	Сар	Value	TTM	TTM	TTM	ΤТМ
Ticker	Company Name	Price	High	Low	High	(\$ mm)	(\$ mm)	Revenue	Gross Profit	EBITDA	P/E
NasdaqGS:AKAM	Akamai Technologies, Inc.	\$101.0	\$129.2	\$87.6	78.2%	\$15,296.5	\$17,997.8	4.6x	7.6x	16.0x	25.1
NYSE:AMT	American Tower Corporation	\$232.6	\$243.6	\$154.6	95.5%	\$108,624.5	\$160,089.4	14.3x	19.8x	22.6x	43.6
NYSE:NET	Cloudflare, Inc.	\$80.9	\$116.0	\$53.9	69.7%	\$27,640.3	\$27,321.5	18.5x	23.9x	NM	NM
NasdaqGS:CCOI	Cogent Communications Holdings, Inc.	\$75.9	\$86.0	\$50.8	88.3%	\$3,597.1	\$5,482.4	5.5x	13.7x	NM	79.7
NYSE:CCI	Crown Castle Inc.	\$118.6	\$120.9	\$84.7	98.1%	\$51,552.7	\$80,778.7	12.7x	17.0x	20.4x	43.3
NYSE:DBRG	DigitalBridge Group, Inc.	\$14.1	\$21.0	\$11.1	67.3%	\$2,456.7	\$3,820.3	13.1x	3.6x	NM	4.7
NYSE:LUMN	Lumen Technologies, Inc.	\$7.1	\$7.8	\$0.8	90.7%	\$7,219.4	\$24,608.4	1.8x	3.6x	7.1x	NM
NasdaqGS:RXT	Rackspace Technology, Inc.	\$2.5	\$3.2	\$1.2	77.1%	\$553.8	\$3,765.7	1.3x	6.4x	16.5x	NM

High Low	18.5x 1.3x	23.9x 3.6x	22.6x 7.1x	79.7x 4.7x
Mean	9.0x	11.9x	16.5x	39.3x
Median	9.1x	10.7x	16.5x	43.3x



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